

2020 Half-Year Results

Presentation



Speakers: Robert Wong, Chief Executive & Simon Dixon, Chief Financial Officer

- 1. 2020 Half-Year Highlights
- 2. Investment Properties
- 3. Development Properties
- 4. Financial Highlights
- 5. Outlook
- 6. Q&A

2020 Half-Year Highlights



Key figures

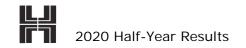
- Profit / (Loss)¹: US\$(1,828)m (1H 2019: US\$411m)
- Net debt: US\$5.6bn (Dec 2019: US\$3.6bn)
- NAV per share: US\$15.41 (Dec 2019: US\$16.39)
- Interim dividend per share: US¢6 (1H 2019: US¢6)

Highlights

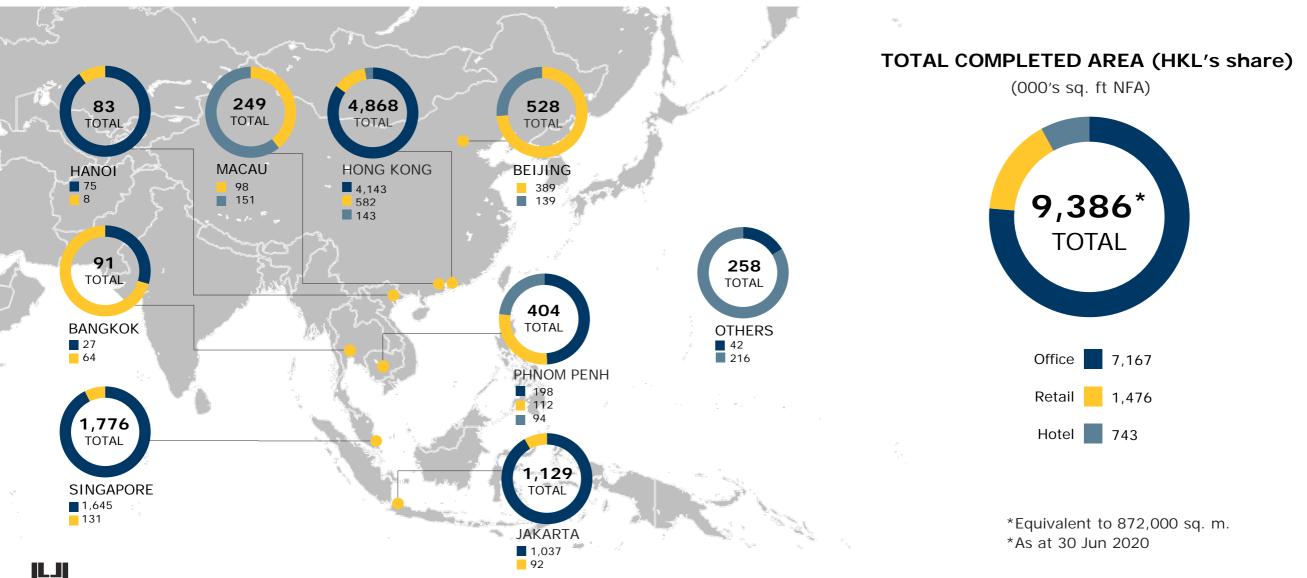
- Underlying profit down 24% due to retail rent relief and fewer residential completions
- Resilient performance from the Group's office portfolios
- Net asset per share down 6% on lower capital values
- Strategic partnership conditionally agreed for the West Bund project in Shanghai
- Strong financial position with ample liquidity and an unchanged interim dividend



Investment Properties



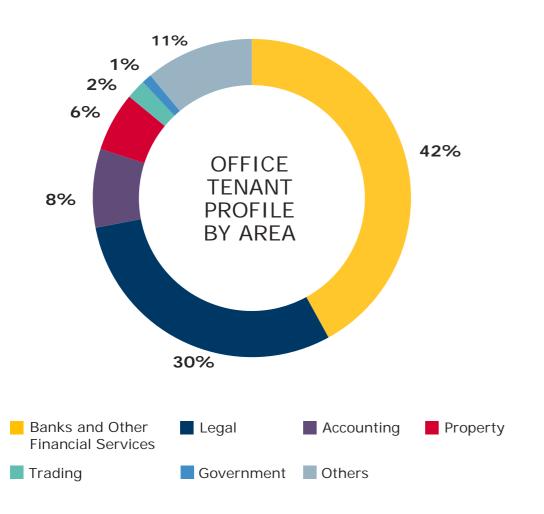
Completed Investment Properties Overview



Completed Investment Properties are primarily located in Hong Kong and Singapore

Hong Kong Portfolio – Office

Resilient performance with positive rental reversions

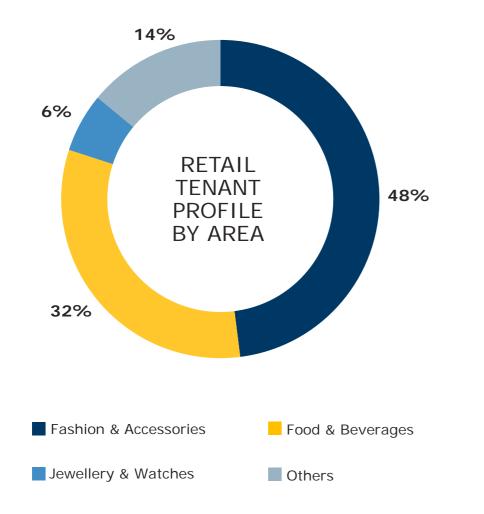


AVERAGE RENTS & VACANCY 1H 2019 2H 2019 1H 2020 Average net rent 116 119 121 (HK\$ psf/month) Period-end vacancy 2.8% 2.9% 5.0% Weighted average lease expiry 4.6 4.7 4.5 (years)

EXPIRATION & IN	TERIM REN	T REVISION	S
	2H 2020	2021	2022
Total lettable office area subject to expiration/rent revisions ('000 sq. ft)	462	1,149	845
% of area subject to expiration/rent revisions	11%	28%	20%
- Expiration	7%	12%	10%
- Rent revisions	4%	16%	10%
Average expiring net rent (HK\$ psf/month)	121	121	135

Hong Kong Portfolio – Retail

Performance impacted by temporary rent relief and a decline in turnover rent

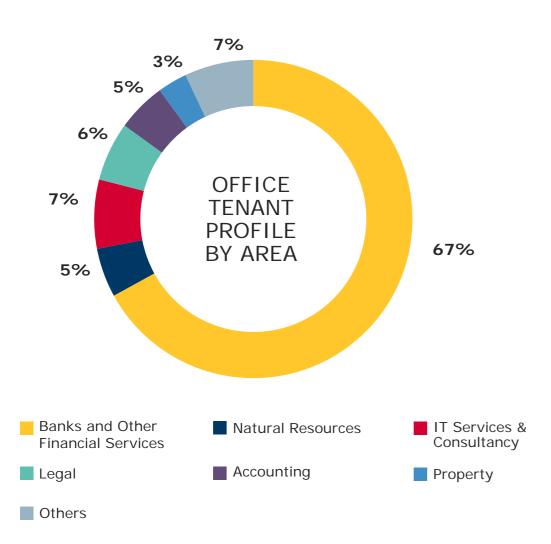


AVERAGE RENTS & VACANCY						
	1H 2019	2H 2019	1H 2020			
Average net rent (HK\$ psf/month)	239	205	151			
Period-end vacancy	0.7%	0.3%	0.4%			
Weighted average lease expiry (years)	2.5	2.2	2.1			

Note: Excluding the impact of rent relief, average net rents in 2H 2019 and 1H 2020 were HK\$233 and HK\$230 psf per month respectively. Base rental reversions remained positive. The decline in average rents reflects a decrease in turnover rent.

Singapore Portfolio – Office

Positive rental reversions and low vacancy



AVERAGE RENTS & VACANCY							
1H 2019 2H 2019 1H 2020							
Average gross rent (S\$ psf/month)	9.6	9.7	9.9				
Period-end vacancy	3.3%	5.0%	1.5%				
Weighted average lease expiry (years)	3.6	4.4	4.0				

EXPIRATION & INTERIM RENT REVISIONS						
	2H 2020	2021	2022			
HKL's Share: Total lettable office area subject to expiration/rent revisions ('000 sq. ft)	124	385	379			
% of area subject to expiration/rent revisions	8%	23%	23%			
- Expiration	7%	12%	19%			
- Rent revisions	1%	11%	4%			
Average expiring gross rent (S\$ psf/month)	9.0	10.0	10.0			

Performance within revised expectations

CHINESE MAINLAND

Beijing – WF CENTRAL (84%-owned)

- 43,000 sq. m. NFA of retail space
- Occupancy: 87% (committed)
- Footfall and tenant sales negatively impacted by COVID-19 although signs of recovery seen in Q2
- Temporary rent relief granted on a case-by-case basis

SOUTHEAST ASIA

Jakarta – Jakarta Land (50%-owned)

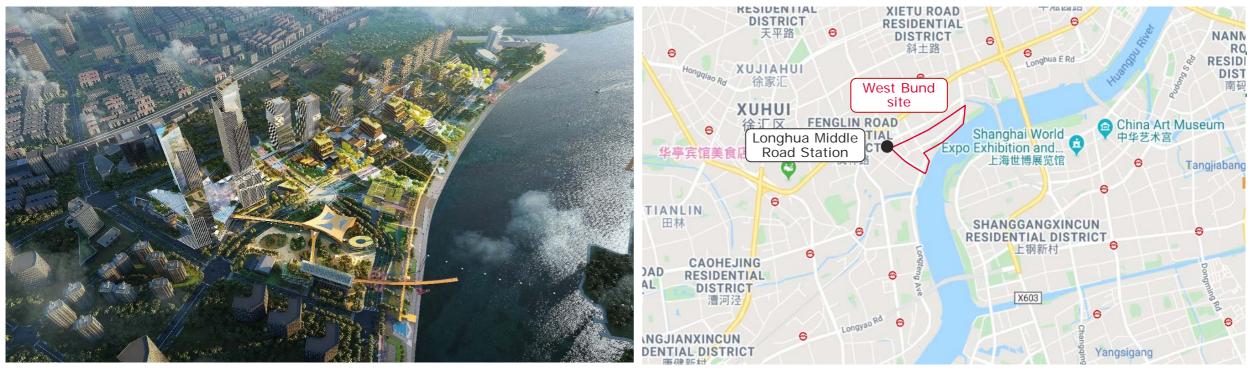
- Existing portfolio features 210,000 sq. m. NFA (Office: 193,000 sq. m.; retail: 17,000 sq. m.)
- Average office gross rent: US\$24 psm per month (2019: US\$25 psm per month)
- Office occupancy: 80%

Phnom Penh – EXCHANGE SQUARE (100%-owned)

- NFA: 25,000 sq. m. (Office: 17,000 sq. m.; retail: 8,000 sq. m.)
- Average office gross rent: US\$25 psm per month (2019: US\$24 psm per month)
- Office occupancy: 92%

West Bund

Strategic partnership conditionally agreed



Shanghai – West Bund site, Xuhui District

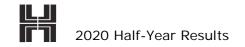
- Total developable GFA: c.1.1 million sq. m. (including 60,000 sq. m. of underground retail)
- For long-term hold^(*): Office (37%), retail (18%), residential (13%), hotel (5%), convention centre (3%) & other facilities (2%)

* Subject to finalisation of design schemes and approval from the relevant authorities

- For sale^(*): Office (20%) & residential (2%)
- Land premium settled in 1H 2020
- Sales launch: 2022 onwards
- Completion: 2023 2027

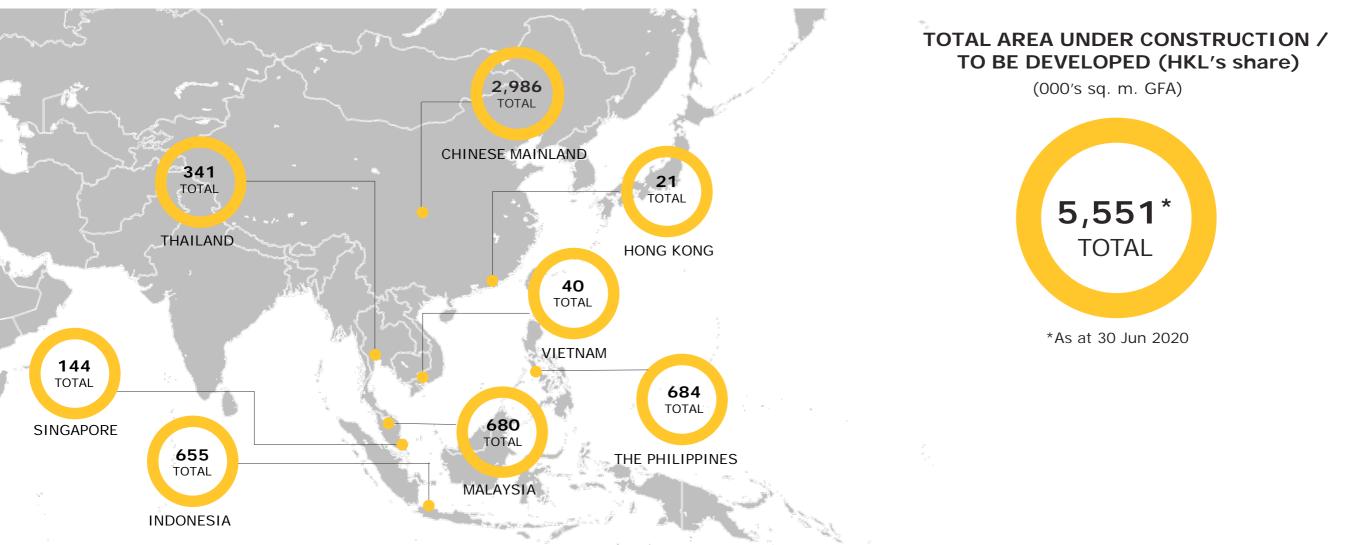


Development Properties



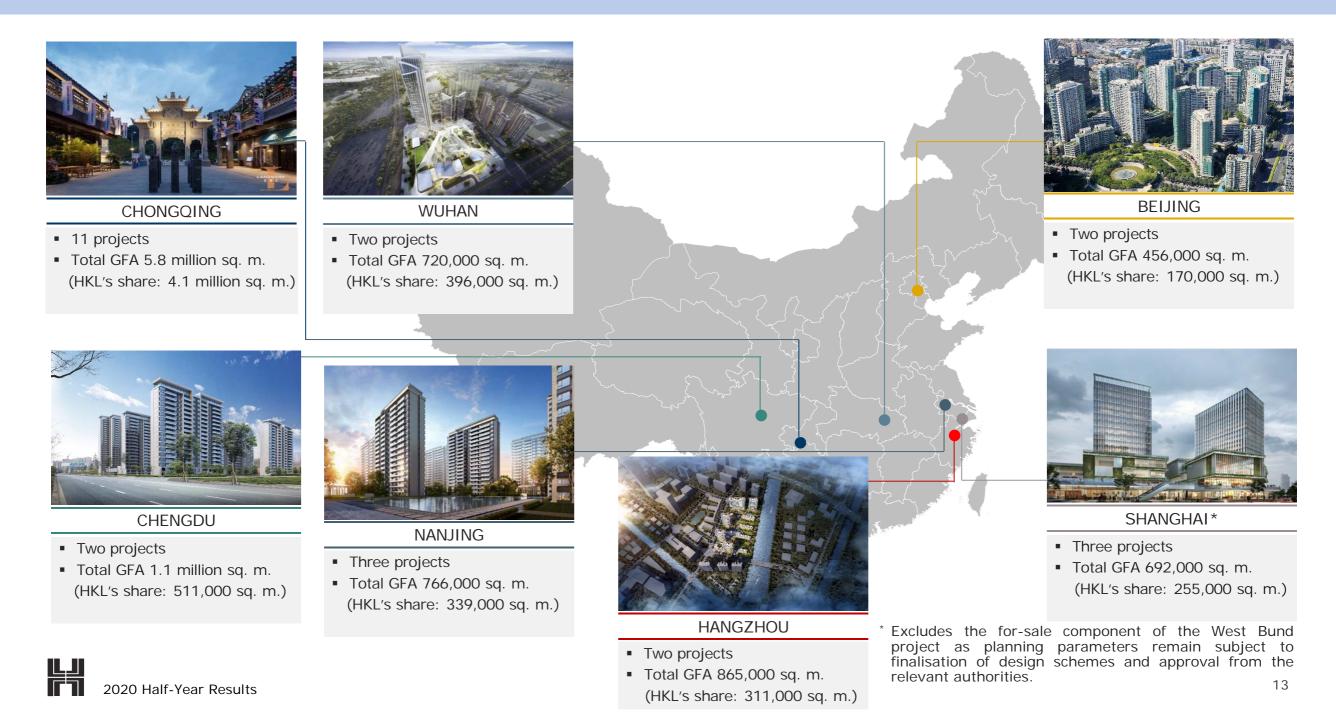
Development Properties Overview

HKL's Development Properties portfolio primarily spans seven countries and 14 cities, with a key focus on the Chinese Mainland and in Singapore



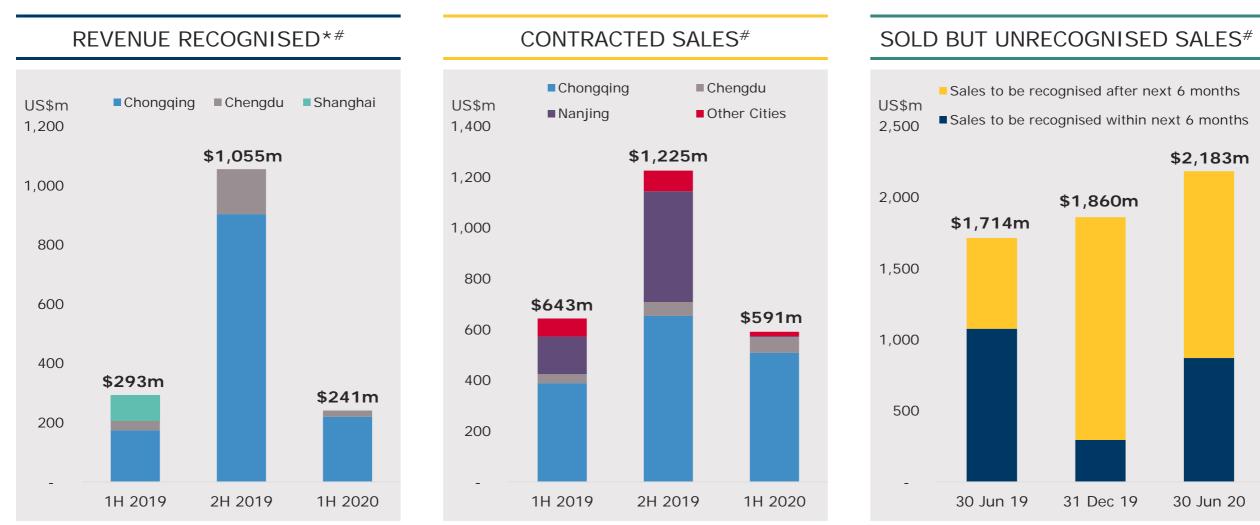
Note: Excludes the West Bund project as planning parameters remain subject to finalisation of design schemes and approval from the relevant authorities.

Chinese Mainland Portfolio – Overview



Chinese Mainland Portfolio

Lower contracted sales due to delays in planned sales launches



* Includes only revenue from property sales.

The above analysis includes share of Joint Ventures & Associates.

Singapore Portfolio – Overview



LEEDON GREEN

- 50% JV with Yanlord
- 638 units
- 49,000 sq. m. GFA
- Completion: 2023
- 5% pre-sold



22,000 sq. m. GFA

MARGARET VILLE

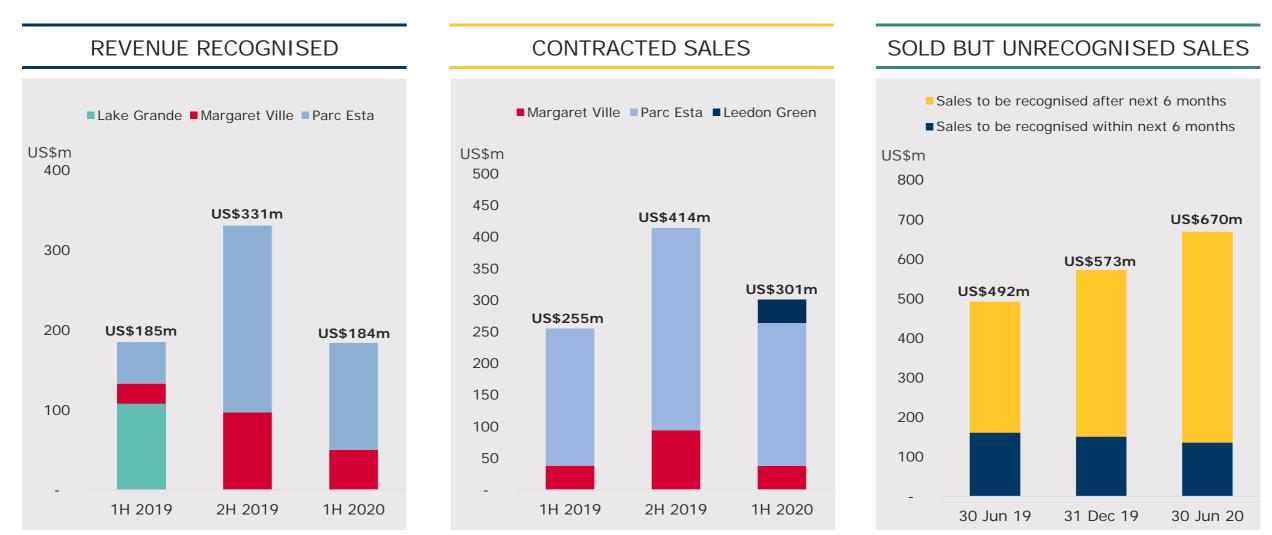
PARC ESTA

- Completion: 2021
- 92% pre-sold

Note: The GFAs presented are on a 100% basis.

2020 Half-Year Results

1H 2020 contracted sales benefited from the launch of Leedon Green



Market sentiment subdued

INDONESIA

Nava Park (49%-owned)

- Site area: 68 ha; GFA: 730,000 sq. m.
- 889 units launched for sale, 83% pre-sold
- Completion: 2017 to 2031

Asya (33.5%-owned)

- Site area: 68 ha; GFA: 874,000 sq. m.
- 651 units launched for sale, 41% pre-sold
- Completion: 2019 to 2031

Arumaya (40%-owned)

- Site area: 0.7 ha; GFA: 24,000 sq. m.
- 262 units, 37% reserved
- Completion: 2022

Note: The GFAs presented are on a 100% basis.

THE PHILIPPINES

Mandani Bay (40%-owned)

- Site area: 20 ha; GFA: 1.2 million sq. m.
- 4,156 units launched for sale, 83% pre-sold
- Completion: 2020 to 2035

The Velaris (40%-owned)

- Site area: 2 ha; GFA: 146,000 sq. m.
- 212 units launched for sale, 43% reserved
- Completion: 2024 to 2028

THAILAND

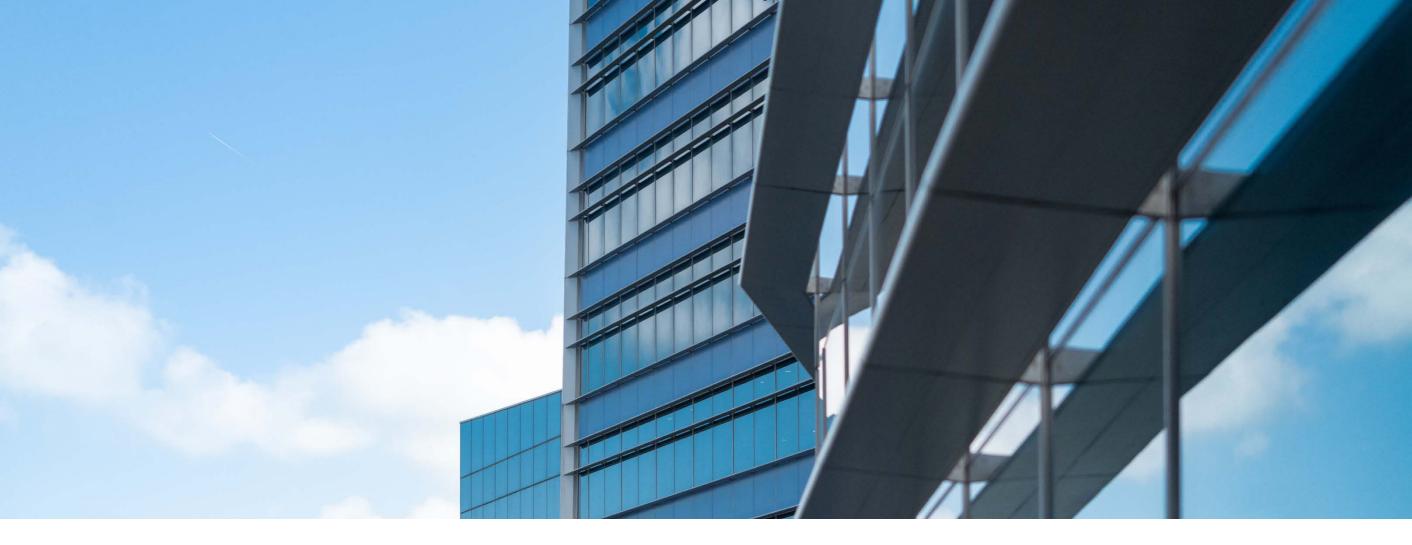
The ESSE Sukhumvit 36 (49%-owned)

- Site area: 0.4 ha; GFA: 38,000 sq. m.
- 338 units, 62% pre-sold
- Completion: 2020

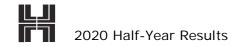
VIETNAM

The Marq (70%-owned)

- Site area: 0.5 ha; GFA: 57,000 sq. m.
- 515 units, 51% pre-sold
- Completion: 2021



Financial Highlights

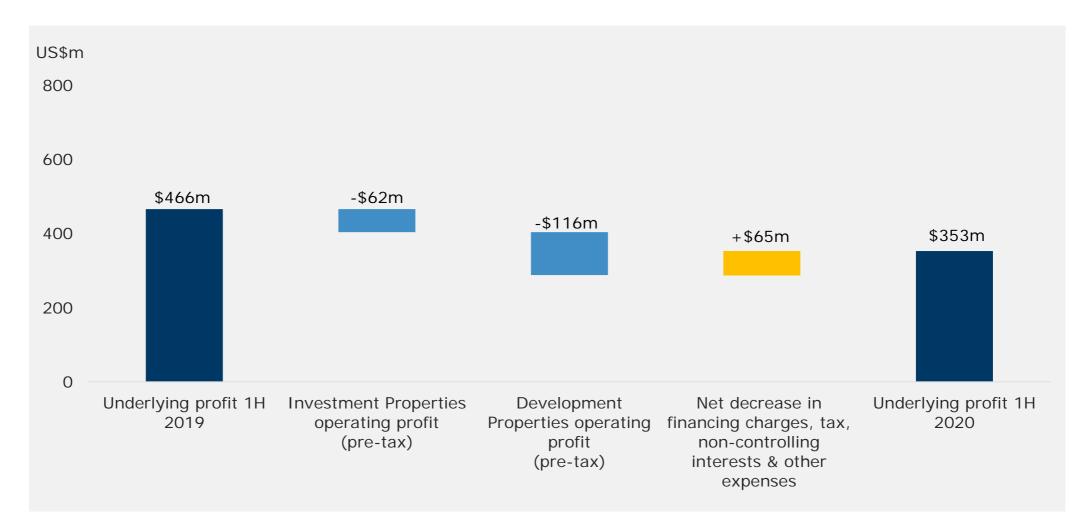


Underlying profit of US\$353 million, down 24% year-on-year

FY2019	(US\$m)	1H 2020	1H 2019	%YoY
2,320	Revenue	820	804	2
(1,150)	Net operating costs	(389)	(334)	16
1,170	Operating profit	431	470	-8
273	Share of results of joint ventures	45	127	-65
(121)	Net financing charges	(63)	(59)	7
(247)	Тах	(62)	(72)	-14
1	Non-controlling interests	2	-	n/m
1,076	Underlying profit	353	466	-24
(878)	Non-trading items	(2,181)	(55)	n/m
198	Profit / (Loss) attributable to shareholders	(1,828)	411	n/m

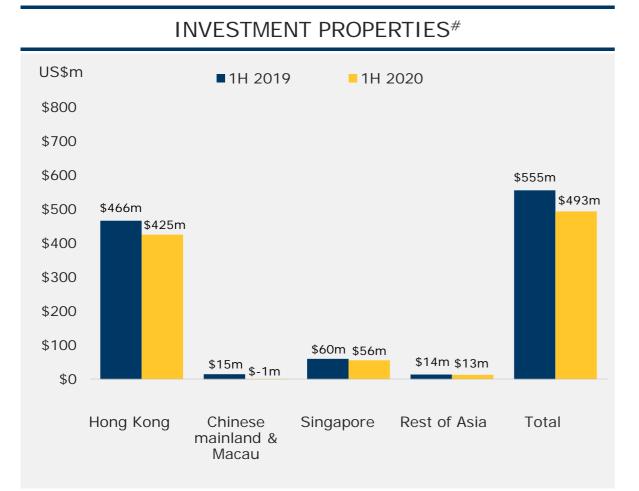
Movement in Underlying Profit

Decrease in underlying profit driven by fewer residential completions on the Chinese mainland and temporary retail rent relief



Note: The above analysis includes share of Joint Ventures & Associates.

Hong Kong remains the largest profit contributor in 1H 2020







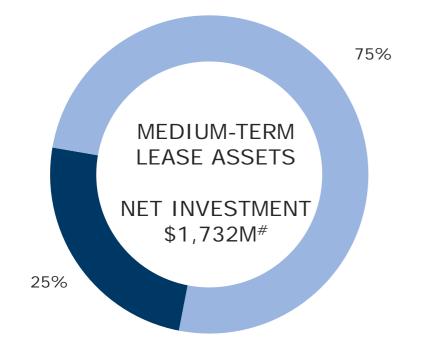
[#] The above analysis includes share of Joint Ventures & Associates.

Consolidated Cash Flow

Land premium for the West Bund site fully paid in 1H 2020

FY2019	(US\$m)	1H 2020	1H 2019	%YoY
1,182	Operating activities	506	438	16
(658)	Investing activities	(2,151)	(356)	n/m
(491)	Financing activities	1,187	(316)	n/m
33	Net cash inflow/(outflow)	(458)	(234)	96
1,369	Cash and cash equivalents at beginning of the year	1,418	1,369	4
16	Effect of exchange rate changes	(35)	14	n/m
1,418	Cash and cash equivalents at end of the period	925	1,149	-19
(5,009)	Gross debt (excluding bank overdrafts)	(6,553)	(5,030)	30
(3,591)	Net debt at end of the period	(5,628)	(3,881)	45

Medium-Term Lease Assets



Chinese mainland (for medium-term lease) (completed)

- Chinese mainland (for medium-term lease) (under development)
- # The above analysis includes share of Joint Ventures & Associates.

MEDIUM-TERM LEASE ASSETS IN OPERATION



Landmark Riverside, Chongqing

- Retail NFA: 55,000 sq. m. (HKL's share: 28,000 sq. m.)
- Opened in Sep 2016
- Retail occupancy: 80%



LCM, Shanghai

- Retail NFA: 59,000 sq. m. (HKL's share: 30,000 sq. m.)
- Opened in Sep 2018
- Retail occupancy: 91%

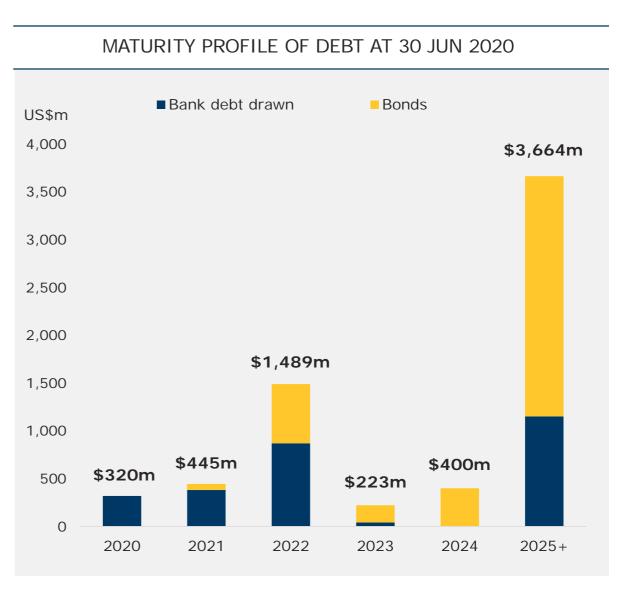
MEDIUM-TERM LEASE ASSETS UNDER DEVELOPMENT

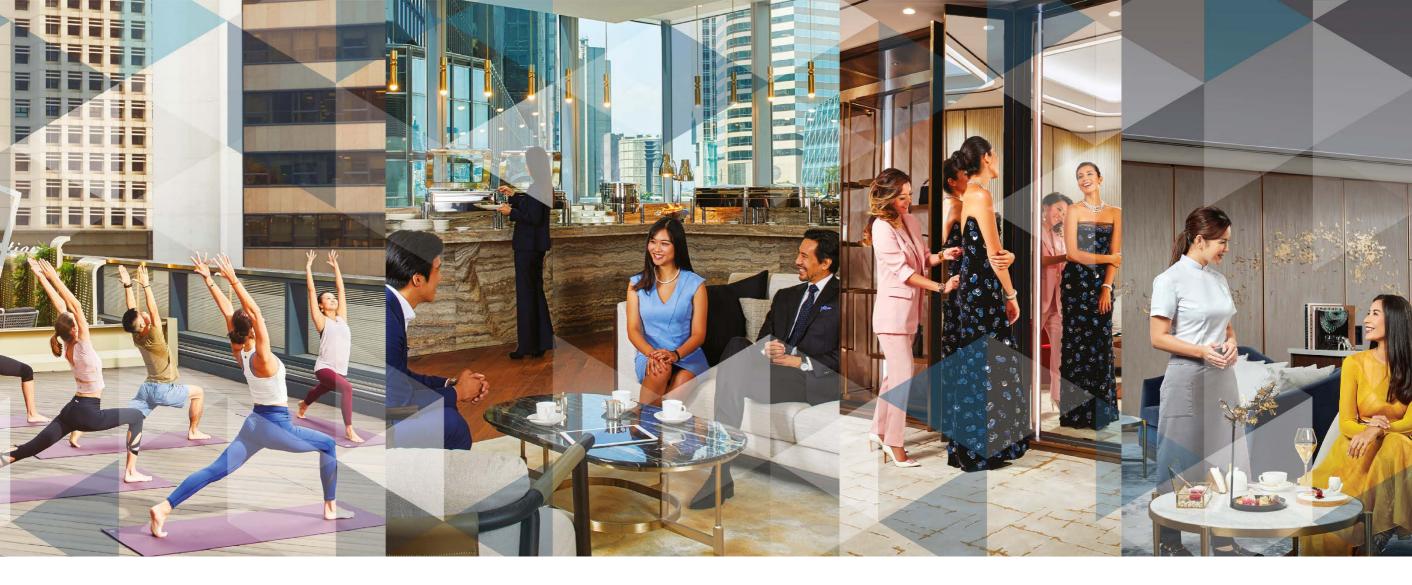
- 11 projects with medium-term lease assets under development, with an estimated total NFA of 928,000 sq. m. (HKL's share: 410,000 sq. m.)
- Yorkville North: 2021 completion
- JL CENTRAL: 2023/2024 completion
- Others: 2022 to 2025 completion

Treasury Management

Financial position remains strong with ample liquidity

	31 DEC 2019	30 JUN 2020
Net debt (US\$m)	3,591	5,628
Net gearing	9%	16%
Average tenor of debt (years)	6.1	6.2
Average interest cost	3.8%	3.5%
Available liquidity	3,162	2,698
Credit ratings		
- S&P	А	А
- Moody's	A3	A3





Outlook

Outlook

Uncertain market conditions

INVESTMENT PROPERTIES

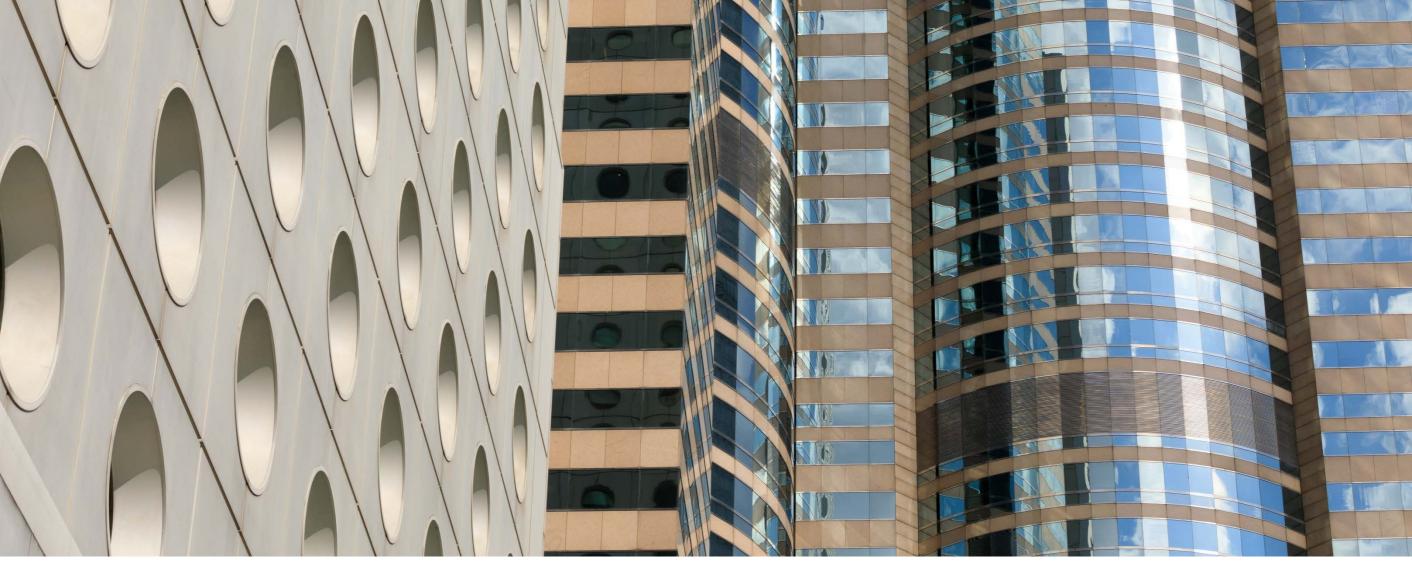
- Office portfolio is expected to remain resilient and to continue to generate stable contributions
- Performance of retail portfolio likely to be impacted by further temporary rent relief
- Successful launch of strategic initiatives in 1H 2020 is expected to provide better services to tenants and customers

DEVELOPMENT PROPERTIES

- Higher sales completions on the Chinese mainland and Southeast Asia are expected in 2H 2020
- Market sentiment on the Chinese mainland expected to remain stable, with gradual recovery in Singapore likely to continue
- Market sentiment in rest of Southeast Asia expected to remain subdued

FINANCIAL

- Net debt expected to decline modestly in the absence of further new site acquisitions
- Balance sheet remains strong with ample liquidity
- Maintain disciplined approach in assessing opportunities



Q&A



Appendix

Hong Kong Investment Properties Summary

HKL's SHARE ('000 sq. ft NFA)	OFFICE	RETAIL	HOTEL	TOTAL ¹
One Exchange Square	570	-	-	570
Two Exchange Square	508	-	-	508
Three Exchange Square	321	-	-	321
Exchange Square Podium	-	49	-	49
The Forum	41	-	-	41
Jardine House	635	45	-	680
Chater House	419	48	-	467
Alexandra House	327	48	-	375
Gloucester Tower	470	-	-	470
Edinburgh Tower	338	-	-	338
The Landmark Mandarin Oriental	-	-	143	143
York House	110	-	-	110
Landmark Atrium	-	246	-	246
Prince's Building	404	145	-	549
Total	4,143	582	143	4,868 ²

¹ Excluding residential properties in Hong Kong of 71,000 sq. ft.

² Equivalent to 452,000 sq. m.

HKL's SHARE ('000 sq. ft NFA)	OFFICE	RETAIL	TOTAL
One Raffles Link	242	70	312
One Raffles Quay	440	1	441
MBFC	963	60	1,023
Total	1,645	131	1,776 ¹

¹ Equivalent to 165,000 sq. m.

HKL's SHARE ('000 sq. ft NFA)	OFFICE	RETAIL	HOTEL	TOTAL
Beijing	-	389	139	528
Macau	-	98	151	249
Jakarta	1,037	92	-	1,129
Hanoi	75	8	-	83
Bangkok	27	64	-	91
Phnom Penh	198	112	94	404
Others	42	-	216	258
Total	1,379	763	600	2,742 ¹

¹ Equivalent to 255,000 sq. m.

Chinese Mainland Development Properties Summary (1)

				HKL's SHARE				
PROJECT	CITY	INTEREST	YEAR OF ACQUISITION	SITE AREA (ha)	DEVELOPABLE AREA (m sq. m.)	CONSTRUCTED (m sq. m.)	UNDER CONSTRUCTION (m sq. m.)	TO BE DEVELOPED (m sq. m.)
Central Park	Beijing	40%	2001	40.2	0.13	0.13	-	-
CBD Z3	Beijing	30%	2010	1.1	0.04	-	-	0.04
Yorkville South	Chongqing	100%	2010	38.6	0.88	0.88	-	-
Yorkville North	Chongqing	100%	2011	53.8	1.12	0.65	0.45	0.01
New Bamboo Grove	Chongqing	50%	2015	34.8	0.32	0.30	0.02	-
Landmark Riverside	Chongqing	50%	2009	22.2	0.55	0.32	0.15	0.09
Central Avenue	Chongqing	50%	2013	40.2	0.56	0.26	0.16	0.14
River One	Chongqing	100%	2017	14.2	0.16	0.05	0.11	-
Harbour Tale	Chongqing	50%	2017	9.5	0.06	0.01	0.05	-
Hillview	Chongqing	50%	2018	4.1	0.03	-	0.03	-
The Pinnacle	Chongqing	100%	2018	8.3	0.12	-	0.12	-
University Town Project	Chongqing	50%	2019	16.2	0.16	-	0.08	0.08
West Central Park Project	Chongqing	100%	2019	6.5	0.13	-	0.13	-

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Chinese Mainland Development Properties Summary (2)

						HKL's SH	IARE	
PROJECT	CITY	INTEREST	YEAR OF ACQUISITION	SITE AREA (ha)	DEVELOPABLE AREA (m sq. m.)	CONSTRUCTED (m sq. m.)	UNDER CONSTRUCTION (m sq. m.)	TO BE DEVELOPED (m sq. m.)
WE City	Chengdu	50%	2010	19.0	0.46	0.31	0.04	0.11
Artisan Bay	Chengdu	33%	2018	6.2	0.05	-	0.05	-
Hangzhou Bay	Hangzhou	30%	2017	38.6	0.24	0.02	0.08	0.13
The Riverside (formerly "Gongshu Project")	Hangzhou	100%	2019	2.8	0.07	-	0.07	-
Yue City	Nanjing	33%	2017	19.9	0.09	-	0.02	0.07
JL CENTRAL	Nanjing	50%	2018	2.5	0.13	-	0.13	-
River and City	Nanjing	50%	2018	11.5	0.13	-	0.13	-
Parkville	Shanghai	50%	2015	9.1	0.12	0.12	-	-
Galaxy Midtown (formerly "Caohejing Project")	Shanghai	27%	2018	11.8	0.10	-	0.02	0.08
Irvine Bay (formerly "Huacao Project")	Shanghai	50%	2019	3.5	0.03	-	0.03	-
Wuhan Dream Land	Wuhan	50%	2017	16.4	0.25	0.04	0.11	0.10
Houguan Lake Project	Wuhan	66%	2019	9.1	0.15	-	0.15	-
Total – Jun 2020				440.2	6.08	3.09	2.14	0.84
Total – Dec 2019				440.2	6.08	2.95	1.94	1.19

HKL's	SHARE
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PROJECT	INTEREST	YEAR OF ACQUISITION	SITE AREA (ha)	DEVELOPABLE AREA (m sq. m.)	CONSTRUCTED (m sq. m.)	UNDER CONSTRUCTION (m sq. m.)	TO BE DEVELOPED (m sq. m.)
Margaret Ville	100%	2017	0.5	0.02	-	0.02	-
Parc Esta	100%	2018	3.5	0.10	-	0.10	-
Leedon Green	50%	2019	3.0	0.02	-	0.02	-
Total – Jun 2020			7.0	0.14	-	0.14	-
Total – Dec 2019			7.0	0.14	-	0.12	0.02

Other Southeast Asia Development Properties Summary (1)

					HKL's SHARE				
PROJECT	COUNTRY	INTEREST	YEAR OF ACQUISITION	SITE AREA (ha)	DEVELOPABLE AREA (m sq. m.)	CONSTRUCTED (m sq. m.)	UNDER CONSTRUCTION (m sq. m.)	TO BE DEVELOPED (m sq. m.)	
Nava Park	Indonesia	49%	2012	67.5	0.36	0.06	0.02	0.28	
Anandamaya Residences	Indonesia	40%	2013	1.3	0.04	0.04	-	-	
Asya	Indonesia	33.5%	2016	67.6	0.29	0.01	0.01	0.27	
Arumaya	Indonesia	40%	2018	0.7	0.01	-	0.01	-	
Avania	Indonesia	50%	2018	1.9	0.06	-	-	0.06	
The ESSE Sukhumvit 36	Thailand	49%	2017	0.4	0.02	-	0.02	-	
Lake Legend (formerly "Nonthaburi")	Thailand	49%	2018	73.8	0.21	-	0.12	0.09	
King Kaew	Thailand	49%	2018	44.9	0.08	-	0.08	-	
Wireless Road Project	Thailand	49%	2019	0.5	0.03	-	-	0.03	
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Other Southeast Asia Development Properties Summary (2)

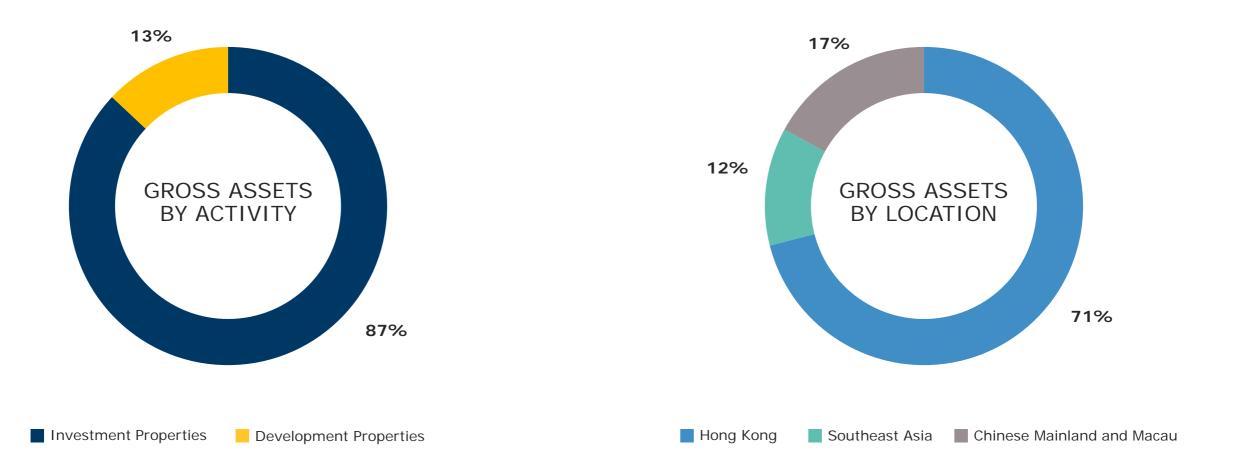
					HKL's SHARE				
PROJECT	COUNTRY	INTEREST	YEAR OF ACQUISITION	SITE AREA (ha)	DEVELOPABLE AREA (m sq. m.)	CONSTRUCTED (m sq. m.)	UNDER CONSTRUCTION (m sq. m.)	TO BE DEVELOPED (m sq. m.)	
Two Roxas Triangle	The Philippines	40%	1995	0.4	0.04	0.04	-	-	
Mandani Bay	The Philippines	40%	2013	19.6	0.48	-	0.13	0.35	
Northpine	The Philippines	40%	1996-2019	165.6	0.35	0.20	0.01	0.14	
The Velaris (formerly "Bridgetowne")	The Philippines	40%	2018	1.8	0.06	-	0.02	0.04	
The Marq	Vietnam	70%	2017	0.5	0.04	-	0.04	-	
Others	Malaysia & others	n/a	n/a	113.0	0.72	0.04	0.07	0.61	
Total – Jun 2020				559.5	2.79	0.39	0.52	1.87	
Total – Dec 2019				559.7	2.79	0.37	0.32	2.09	

FY2019	(US\$m)	1H 2020	1H 2019	%YoY
1,170	Operating profit excluding non-trading items	431	470	-8
(145)	Net interest paid	(93)	(71)	31
(116)	Tax paid	(154)	(87)	77
(353)	Payments for Development Properties sites	(112)	(65)	72
(522)	Development expenditure on Development Properties projects	(188)	(244)	-23
1,143	Proceeds from Development Properties sales	564	642	-12
420	Dividends received from joint ventures	36	54	-33
(415)	Others	22	(261)	-108
1,182		506	438	16

Consolidated Balance Sheet

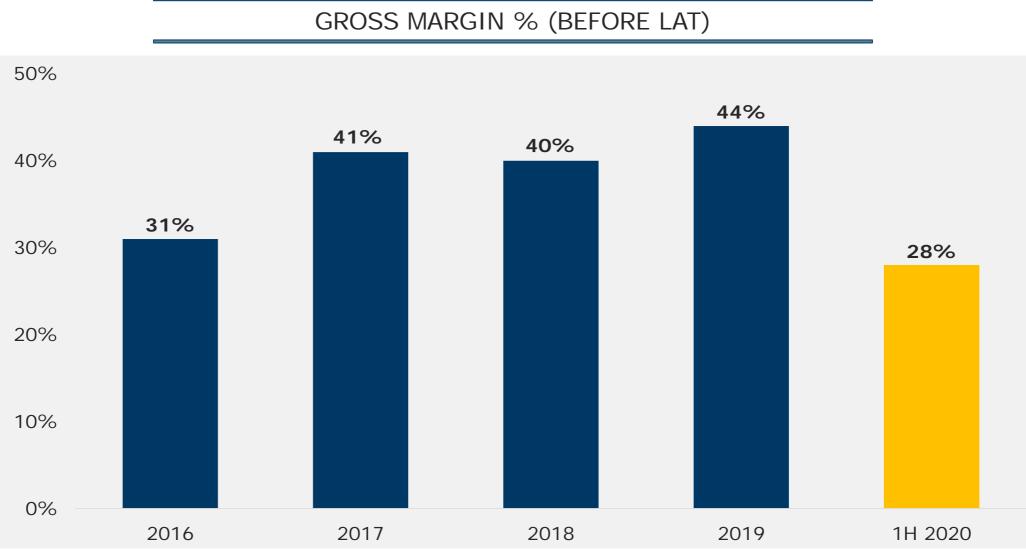
FY2019	(US\$m)	1H 2020	1H 2019	%YoY
	Investment Properties			
33,191	- Subsidiaries	35,836	33,816	6
4,629	- Joint ventures	4,368	4,857	-10
37,820		40,204	38,673	4
	Development Properties*			
2,490	- Subsidiaries	2,509	2,324	8
5,334	- Joint ventures	5,443	4,567	19
(1,538)	- Pre-sale proceeds	(1,934)	(1,485)	30
6,286		6,018	5,406	11
-	Advance received for conditional sell-down of West Bund	(2,273)	-	n/m
(2,225)	Others	(2,335)	(1,669)	40
41,881	Gross assets (excluding cash)	41,614	42,410	-2
	Financed by:			
38,290	- Total equity	35,986	38,529	-7
3,591	- Net debt	5,628	3,881	45
		41,614	42,410	-2

Gross Assets at 30 Jun 2020



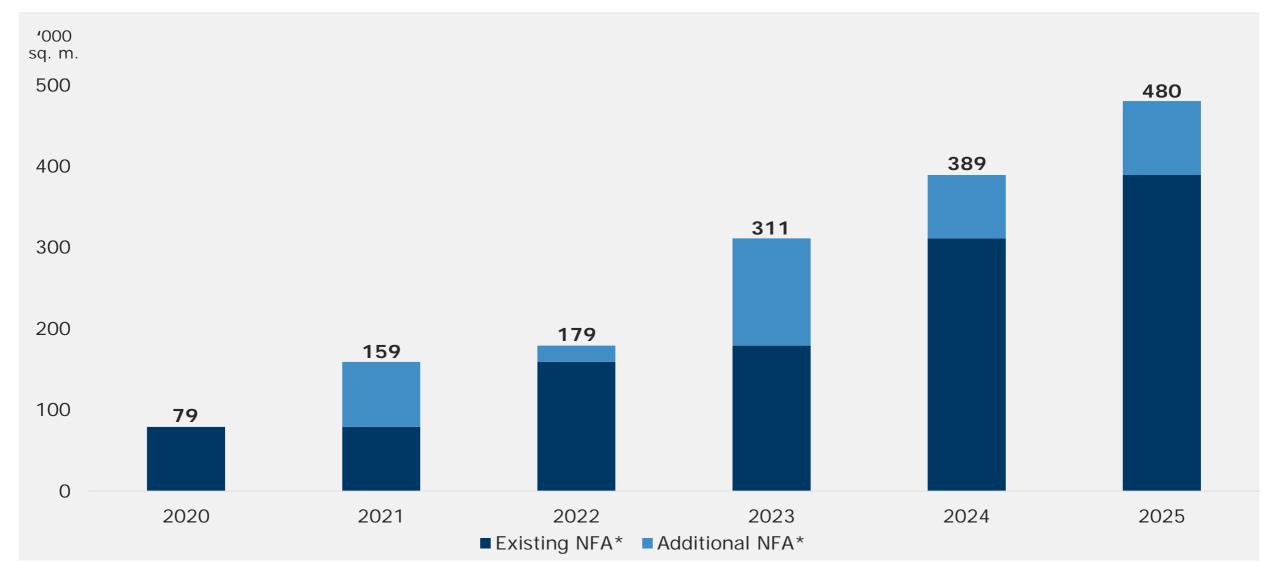
CAPITALISATION RATES							
	1H 2019	2H 2019	1H 2020				
Hong Kong Office – Exchange Square 1 & 2	3.00%	3.00%	3.00%				
Hong Kong Retail – Landmark Atrium	4.50%	4.50%	4.50%				
Singapore Office – MBFC	3.25%	3.25%	3.25%				

Development Properties – Completed Sales Gross Margin on the Chinese Mainland



Note: The above analysis includes share of Joint Ventures & Associates.

Development Properties – Assets Held for Medium-Term Lease



* HKL's share. The above analysis excludes Central Park which has an attributable NFA of 9,000 sq. m.

		LIQUIDITY AT 30 JUN 2020 (All figures in US\$ billion)							
	Liquidity at 31 DEC 2019	HK\$1	S\$	US\$	RMB	THB ²	TOTAL		
Committed lines	6.8	6.3	1.1	0.0	0.9	0.0	8.3		
Gross debt	5.0	4.9	0.6	0.0	0.7	0.3	6.5		
Available lines	1.8	1.4	0.5	0.0	0.2	(0.3)	1.8		
Cash	1.4	0.2	0.3	0.2	0.2	0	0.9		
Available liquidity	3.2	1.6	0.8	0.2	0.4	(0.3)	2.7		

¹ HK\$ debt includes US\$ debt swapped into HK\$

² THB debt is funded by uncommitted lines

